

APPROVED

*By Order No TS-301 of the Director of the Special
Investigation Service of the Republic of Lithuania
of 29 December 2022*



STRATEGIC ACTION PLAN 2023–2025

***SPECIAL INVESTIGATION SERVICE OF THE REPUBLIC OF
LITHUANIA***

CODE 90.046.1902

CHAPTER I MISSION

The mission is to reduce corruption as a threat to human rights and freedoms, the principles of the rule of law and economic development¹.

CHAPTER II STATE OPERATIONAL AREA AND STRATEGIC OBJECTIVES

The state operational area - 06 National security and defence.

The Special Investigation Service of the Republic of Lithuania (hereinafter referred to as the STS, the Service) contributes to the achievement of the following general monitoring indicators, strategic objectives, and their impact indicators of the National Progress Plan 2021–2030² (hereinafter referred to as the NPP):

Table 1. Objectives and impact indicators

Strategic objective and its impact indicator of the National Progress Plan (hereinafter referred to as the NPP) 2021–2030	Initial value of the impact indicator for the strategic objective set out in the NPP	Performance target indicator values			Actual value of the impact indicator for the strategic objective of the NPP for the immediate follow-up period	Impact indicator values of the NPP strategic objective	
		2023	2024	2025		2025	2030
1	2	3	4	5	6	7	8
1. NPP general monitoring indicators							
1.1. Proportion of people who think bribes help solve problems	71 (2020)	–	–	–	–	40	30
1.2. Corruption Control Index	75 (2019)	–	–	–	–	80	83
1.3. Corruption Perception Index (score out of 100)	60 (2019)	–	–	–	–	70	72
2. NPP-08 Enhancing the effectiveness of the legal system and public governance							
2.1. Civil Service Effectiveness Index, ranking	20 (2019)	–	–	–	–	15	10
2.2. Rule of Law Index, ranking among the EU countries	18 (2018)	–	–	–	–	15	12
3. NPP-10 Strengthening national security							
3.1. Percentage of people who believe that Lithuania is a safe country to live in	75	–	–	–	–	80	85

¹ The established mission is consistent with the purpose of the STT as set out in the Law on the Special Investigations Service.

² <https://e-seimas.lrs.lt/portal/legalAct/lt/TAD/c1259440f7dd11eab72ddb4a109da1b5/asr>

CHAPTER III OPERATIONAL PRIORITIES FOR 2023–2025

1. Increasing anti-corruption attitudes and competences in the public and private sectors and among young people, identifying and mitigating corruption risks, and promptly and comprehensively detecting serious, systemic corruption crimes that cause the greatest damage to the state in all spheres of the state's activity, with a particular focus on:

- 1.1. the provision, management and use of financial assistance;
- 1.2. health;
- 1.3. judicial and law enforcement activities;
- 1.4. spatial planning and construction;
- 1.5. the supervision of the activities of economic operators;
- 1.6. public procurement;
- 1.7. investigating bribery in international business transactions;
- 1.8. locating and initiating the recovery of assets that may have been acquired through corruption-related criminal offences.

2. Strengthening international cooperation through participation in the activities of the European Union and international organisations and international networks, in particular EPAC/EACN, exchanging best practices in anti-corruption awareness-raising, prevention of corruption, analytical anti-corruption intelligence and criminal investigations, and contributing to Lithuania's active role in shaping and implementing the international anti-corruption agenda.

3. Modernising the information systems of the STT, improving their reliability, sustainability and security.

4. Helping the public and private sectors to properly implement the provisions of the Law on Prevention of Corruption.

These priorities will contribute directly and significantly to the achievement of the general monitoring indicators set out in the National Progress Plan - a *decrease in the number of people perceiving that bribes help to solve problems, and an increase in the corruption control and corruption perception indices.*

CHAPTER IV PROGRAMMES

The STT runs two programs: programme for the exercise of functions - Corruption Investigation, Prevention and Anti-Corruption Awareness Raising (06.001) and a management programme - Special Investigation Service Management Programme (06.002).

The programme for the exercise of functions is prepared taking into account the fact that the STT is a law enforcement institution which, within the framework of its statutory competences, carries out criminal intelligence, pre-trial investigations, corruption prevention, analytical anti-corruption intelligence and anti-corruption education of the public. The STT is not directly empowered to carry out public administration and, in the performance of the tasks entrusted to it by law and in accordance with the principle of political neutrality, it is not empowered to formulate public policy in the areas of state activity set out in Point 27 of Article 3 of the Law on Strategic Management of the Republic of Lithuania. The activities of the STT are related to the exercise of functions.

The management programme shall be prepared in accordance with the list of state bodies preparing management programmes set out in Annex 11 to the Strategic Management Methodology approved by Government Resolution No 292 of 28 April 2021.

As of 1 April 2023, the provisions of point 2.5 of Government Resolution No 1264 of 14 December 2022 “On the Adoption of the Strategic Management Methodology” will enter into force and a new strategic management methodology will be adopted, as the STT will no longer be obliged to draw up a management programme, but will instead allocate the resources provided for in it to the programme for the exercise of functions.

Programme 1.1 “Corruption Investigation, Prevention and Anti-Corruption Awareness Raising” of State Operational Area 6

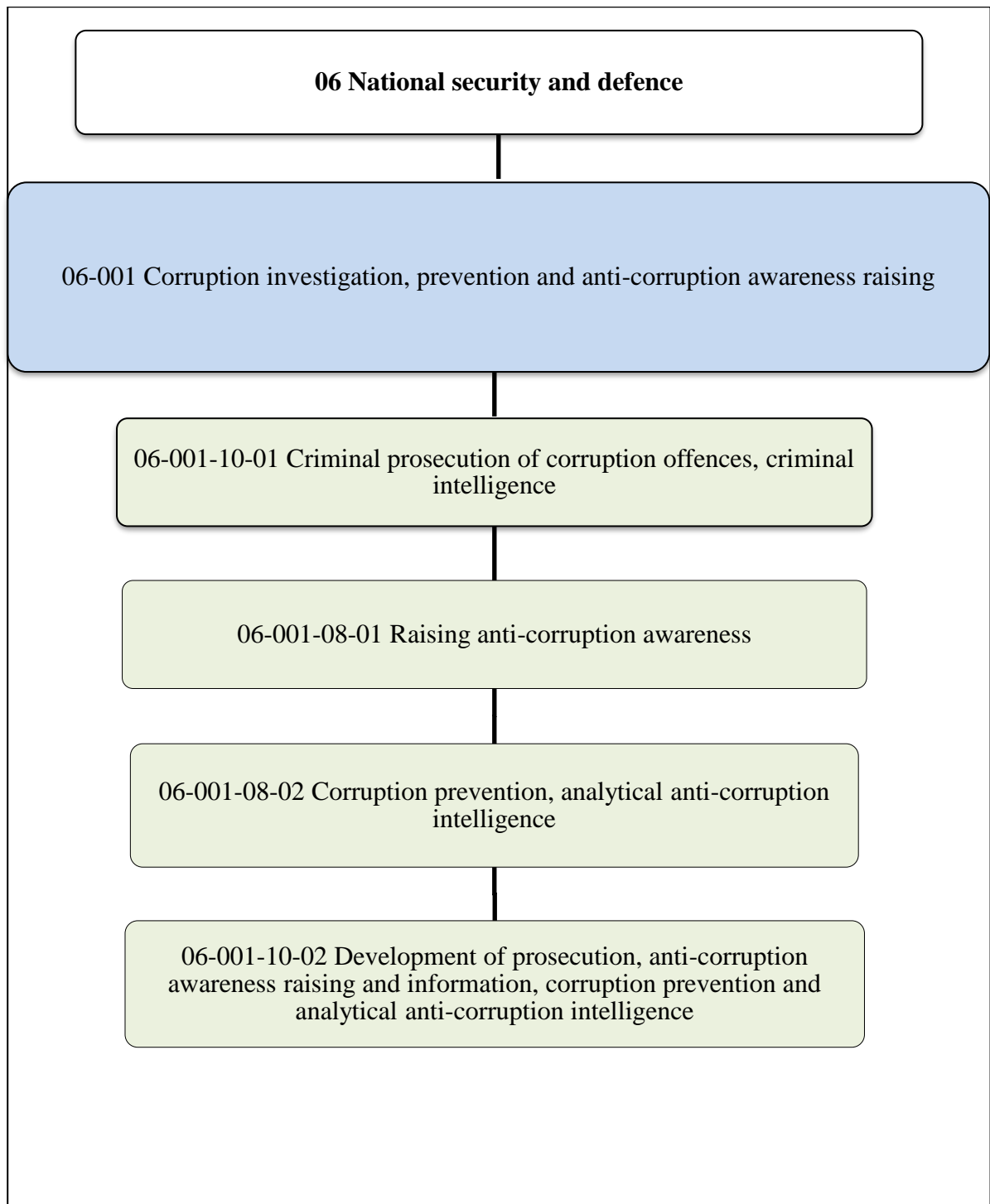
The programme for the exercise of STT’s functions takes into account:

1) Strategic documents: National Progress Plan 2021–2030, National Security Strategy, National Anti-Corruption Agenda 2022–2033, Development Programme for Strengthening Public Security 2021–2030.

2) Legislation: Law on Strategic Management, Law on the Special Investigations Service, Law on Prevention of Corruption, Strategic Management Methodology.

The objectives of the programme for the exercise of STT’s functions are set in line with the objectives of the STT as set out in Article 7 of the Law on the Special Investigations Service, and have measures for their implementation in the form of continuous activity that directly contribute to progress.

Graph 2. Programme for the exercise of functions “Corruption Investigation, Prevention and Anti-Corruption Awareness Raising” and its objectives



1. The programme for the exercise of STT functions includes measures for which no appropriations are foreseen for the period of 2023–2025, but for which salary costs are incurred, i.e:

1.1. For measures No 1.1. “Locating and recovering assets that may have been acquired through corruption-related criminal offences”, No 3.2. “Enhancing and promoting public and private sector engagement in creating an anti-corruption environment through the Integrity Academy” and No 3.3. “Identifying and reducing corruption threats, risks and their drivers in the activities of state and municipal bodies and in legislation or draft legislation”, although not foreseen, will be supported by other appropriation-based measures, such as Measure No 4.2. “Automating STT processes and deploying IT solutions, i.e. software, hardware and communications equipment required to perform STT functions” and measure 4.3. “Improving the

skills and competences of officials and staff of the STT and ensuring proper working conditions”. There will also be a significant amount of expenditure on salaries, as these measures will be implemented by STT officers.

1.2. Measure 2.1. “Raising Anti-Corruption Awareness” is to be implemented using the resources of the Internal Security Fund that are to be specified in subsequent rounds, upon submission of applications. The measure will also benefit from salary resources, as the STT has 7 anti-corruption education specialists working in the STT as of 28 December 2022, who are in charge of anti-corruption awareness raising.

2. The programme for the exercise of STT’s functions includes measures that are expected to improve the impact of the STT’s performance on reducing corruption.

3. The programme for the exercise of the STT’s functions will run from 2023 to 2025.

4. Coordinators of the STT’s governance programme:

4.1 for providing information on budgetary matters - Živilė Papučkienė, Head of the Budget and Finance Division of the STT (tel. +370 706 63 313, email zivile.papuckiene@stt.lt);

4.2 for providing information on operational issues - Nerijus Genys, Head of the Planning Division of the Activity Administration Department of the STT (tel. +370 706 63 413, email nerijus.genys@stt.lt).

Table 4. Objectives, measures, monitoring indicators and their values for the 2022–2025 Programme 06-001 “Corruption Investigation, Prevention and Anti-Corruption Awareness Raising”

Progress/ Continuous activity	Monitoring indicator code	Names and units of measurement of the indicators for monitoring the objectives, measures and their monitoring indicators	Monitoring indicator values				Relevant strategic planning document (Government Programme Implementation Plan, NPP, PP)
			2022	2023	2024	2025	
1	2	3	4	5	6	7	8
1 OBJECTIVE³: PROSECUTING CORRUPTION-RELATED OFFENCES, CARRYING OUT CRIMINAL INTELLIGENCE							National security strategy
Progress	Overall indicators for objective progress activity						
	E-06-001-10-01-01	Economic impact on perpetrators of corruption offences, million. EUR	1	1.1	1.2	1.3	
	06-001-10-01-01	Measure 1.1: Locating and initiating the recovery of assets that may have been acquired through corruption-related criminal offences					National agenda for corruption prevention 2022–2033
	R-06-001-10-01-01-01	Number of cases of illicit enrichment (Art. 189-1 of the CC) and money laundering (Art. 216 of the CC) detected, pcs.	8	9	10	11	
Continuous activity	Overall indicator of the continuous activity of the objective						
	E-06-001-10-01-02	Proportion of criminal cases investigated by the STT in which persons are found guilty, %	85	85	85	85	NPP (Objective 10.7. Reducing the threat of serious crime and terrorism)
	06-001-10-01-02	Measure 1.2: Detecting and investigating as quickly as possible serious criminal offences of a corrupt nature that cause the greatest damage to the State, and dealing with the reports received					
	R-06-001-10-01-02-01	Proportion of detected serious and petty crimes in total number of crimes detected by the STT, %.	80	85	85	85	

³ The objectives are formulated in accordance with the definitions of objectives set out in Article 7 of the Law on the Special Investigations Service

	R-06-001-10-01-02-02	Proportion of criminal cases brought to court after STT criminal intelligence officers have detected signs of a criminal offence in the total number of cases brought to court by the STT, %	70	75	75	75	
	R-06-001-10-01-02-03	Proportion of lawful and well-founded procedural decisions taken by the officials dealing with reports to open or refuse to open pre-trial investigations, which have been approved by the prosecutor, %	90	91	92	93	
OBJECTIVE 2: RAISING ANTI-CORRUPTION AWARENESS							National security strategy
Progress	Overall indicator for objective progress activity						National agenda for corruption prevention 2022–2033
	E-06-001-08-01-01	Proportion of respondents taking responsibility for corruption according to the Lithuanian Corruption Map (hereinafter referred to as the LCM), %	49	51	53	55	
	06-001-08-01-01	Measure 2.1: Raising anti-corruption awareness					
	R-06-001-08-01-01-01	Prepared guide for schools on the application of anti-corruption awareness-raising measures, pcs. ⁴	-	-	-	1	
Continuous activity	Overall indicator of the continuous activity of the objective						National agenda for corruption prevention 2022–2033
	E-06-001-08-01-02	Proportion of respondents willing to engage in anti-corruption activities, according to the LCM, %	21	22	24	25	
	06-001-08-01-02	Measure 2.2: Increasing public anti-corruption awareness, attitudes and capacity to report potential corruption offences					
	R-06-001-08-01-02-01	Satisfaction rate of the Lithuanian population that participated in anti-corruption education activities (scores, based on service delivery quality surveys)	8	8.2	8.4	8.5	
OBJECTIVE 3: PREVENTING CORRUPTION, CARRYING OUT ANALYTICAL ANTI-CORRUPTION INTELLIGENCE							National security strategy

⁴ To be implemented using the resources of the Internal Security Fund

Progress	Overall indicators for objective progress activity						
	E-06-001-08-02-01	Proportion of people who think that bribes help solve problems, %	65	55	40	38	NPP (general monitoring indicator)
	E-06-001-08-02-02	Proportion of people that has given a bribe in the last 12 months, %	10	9	8	7	National agenda for corruption prevention 2022–2033
	06-001-08-02-01	Measure 3.1: Coordinating new corruption prevention measures, improving the corruption prevention system and providing the necessary methodological support⁵					
	R-06-001-08-02-01-01	Corruption Resilience Level Tool and Data Management Tool (website) developed and implemented, pcs.	-	-	1	-	
	06-001-08-02-02	Measure 3.2: Increasing and promoting public and private sector involvement in creating an anti-corruption environment through the Integrity Academy					
	R-06-001-08-02-02-01	Private sector entities involved in the Integrity Academy, pcs.	-	5	10	15	
	R-06-001-08-02-02-02	Public sector entities that have participated in the Integrity Academy and achieved a high level of corruption resilience, %	-	75	80	85	
Continuous activity	Overall indicator of the continuous activity of the objective						
	E-06-001-08-02-03	National Corruption Index, scores	63	64	65	66	
	06-001-08-02-03	Measure 3.3: Identifying and mitigating corruption threats, risks and their drivers in the activities of state and municipal bodies and in legislation or draft legislation					

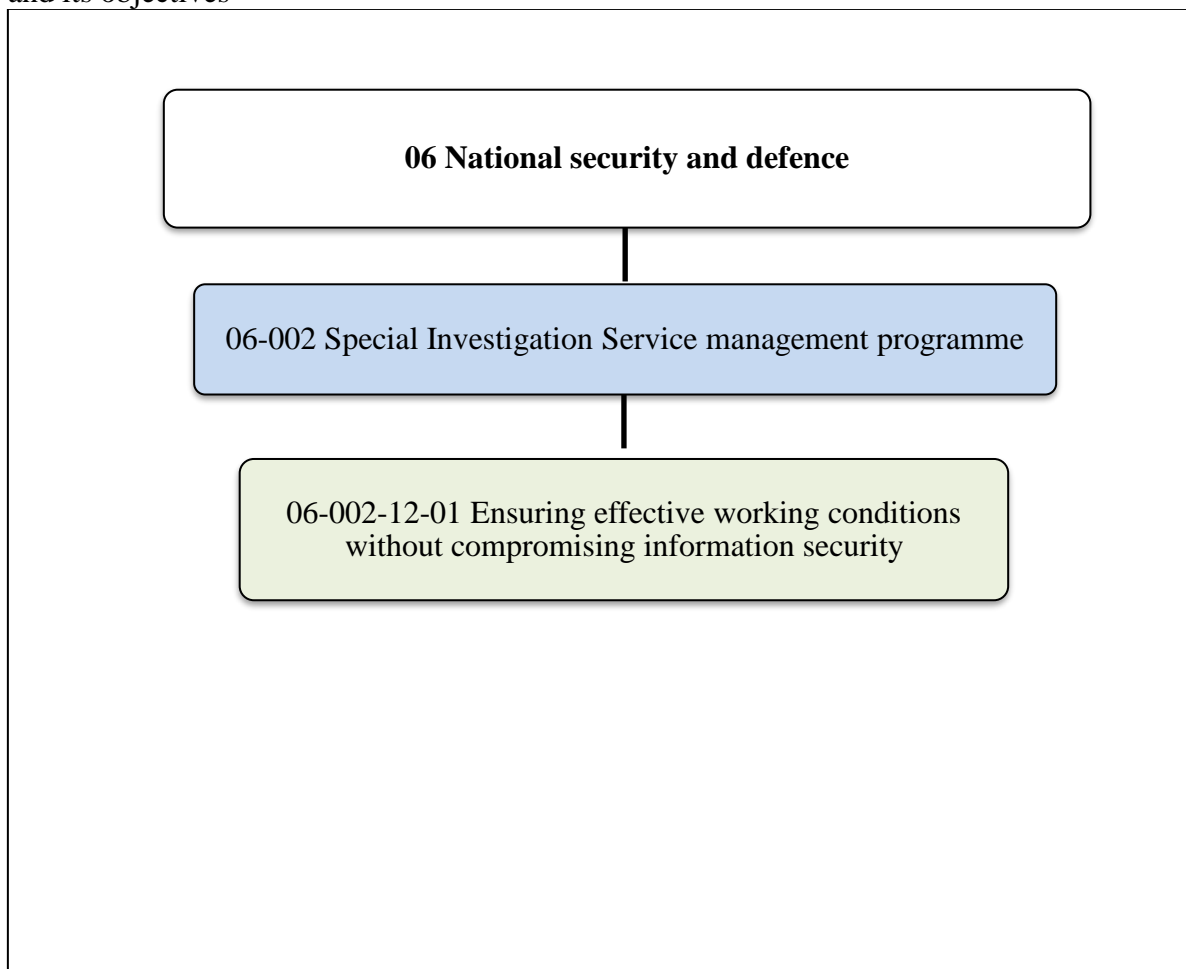
⁵ In part the TSI project

	R-06-001-08-02-03-01	Number of analytical notes on identified corruption threats, risks and their factors in the areas of management of state and municipal institutions submitted by the analytical anti-corruption intelligence to decision-makers, pcs.	10	10	10	10
	V-06-001-08-02-03-02	Proportion of critical comments in total comments (based on corruption risk analyses carried out), %	35	36	37	38
	V-06-001-08-02-03-03	Proportion of critical comments in total comments (based on anti-corruption evaluations of legislation or draft legislation), %	30	33	35	38
	06-001-08-02-04	Measure 3.4: Implementing the Agenda Actions for the relevant period of the National Anti-Corruption Agenda 2022–2033				
	R-06-001-08-02-04-01	Measures implemented with the STT as the main executor, %	–	100	100	100
	06-001-08-02-05	Measure 3.5: Conducting sociological research to reveal the state, structure and dynamics of the anti-corruption environment				
	R-06-001-08-02-05-01	Conducted sociological studies “Lithuanian Corruption Map” and “National Corruption Index”, pcs.	2	2	2	2
OBJECTIVE 4: DEVELOPING CRIMINAL PROSECUTION, ANTI-CORRUPTION AWARENESS RAISING AND INFORMATION, CORRUPTION PREVENTION AND ANALYTICAL ANTI-CORRUPTION INTELLIGENCE						
Progress	Overall indicators for objective progress activity					
	E-06-001-10-02-01	Number of Eastern Partnership and Development Cooperation countries where the activities or experience of the STT have contributed substantially to better prevention and investigation of corruption, pcs.	2	2	3	3
	06-001-10-02-01	Measure 4.1: Participating in development cooperation projects that provide better opportunities for improved corruption prevention and investigation in development cooperation countries, representing the interests of the STT and Lithuania in international organisations				

	R-06-001-10-02-01-01	Number of development cooperation projects, programmes in which STT participated, pcs. ⁶	2	2	2	2	National security strategy Development Programme for Strengthening Public Security 2021–2030 National agenda for corruption prevention 2022–2033
	R-06-001-10-02-01-02	Cases of representation/participation in official working groups and/or events of international organisations, pcs.	15	17	17	20	
	06-001-10-02-02	Measure 4.2: Automating STT's processes and deploying IT solutions, i.e. software, hardware and communications equipment required to perform STT's functions					
	R-06-001-10-02-02-01	Number of automated STT operational processes, pcs.	2	2	2	2	
	R-06-001-10-02-02-02	Number of new software developed, software updated, software modified to create new functionalities, pcs.	2	3	3	3	
Continuous activity	Overall indicator of the continuous activity of the objective						
	E-06-001-10-02-03	Proportion of STT staff who have a positive opinion of the conditions for the successful and uninterrupted implementation of tasks and functions, %	80	82	85	85	
	06-001-10-02-03	Measure 4.3: Improving the skills and competences of officials and staff of the STT and ensuring appropriate working conditions					
	R-06-001-10-02-03-01	Proportion of STT staff who have a positive opinion of professional development events, %	80	82	85	85	
	R-06-001-10-02-03-02	Proportion of STT staff who have a positive opinion of the tools and equipment needed to perform their functions, %	80	82	85	85	

⁶ Number of European Union Twinning Programmes, MFA-funded development cooperation activities and other project programmes

Graph 3. Management Programme “Special Investigation Service management programme” and its objectives



1. The management programme shall be prepared in accordance with the list of state bodies preparing management programmes set out in Annex 11 to the Strategic Management Methodology approved by Government Resolution No 292 of 28 April 2021.

As of 1 April 2023, the provisions of point 2.5 of Government Resolution No 1264 of 14 December 2022 “On the Adoption of the Strategic Management Methodology” will enter into force and a new strategic management methodology will be adopted, as the STT will no longer be obliged to draw up a management programme, but will instead allocate the resources provided for in it to the programme for the exercise of functions.

2. The objective and measure of the management programme focuses on providing proper working conditions and the necessary tools for the officers and staff of the STT.

3. Coordinators of the STT’s governance programme:

3.1. for providing information on budgetary matters - Živilė Papučkienė, Head of the Budget and Finance Division of the STT (tel. +370 706 63 313, email zivile.papuckiene@stt.lt);

3.2. for providing information on operational issues - Nerijus Genys, Head of the Planning Division of the Activity Administration Department of the STT (tel. +370 706 63 413, email nerijus.genys@stt.lt).

Table 6. Objectives, measures, monitoring indicators and their targets for Programme 06-002 “Special Investigation Service Management Programme” 2022–2025

Progress/ Continuous activity	Monitoring indicator code	Names and units of measurement of the indicators for monitoring the objectives, measures and their monitoring indicators	Monitoring indicator values				Relevant strategic planning document (Government Programme Implementation Plan, NPP, PP)
			2022	2023	2024	2025	
1	2	3	4	5	6	7	8
OBJECTIVE 1: ENSURING EFFECTIVE WORKING CONDITIONS WITHOUT COMPROMISING INFORMATION SECURITY							
Continuo us activity	Overall indicators for objective progress activity						
	E-06-002-12-01-01	STT staff who have a positive opinion of the working conditions provided, %	80	82	85	85	
		Measure 1.1: Providing the necessary facilities and equipment for the work of the officials and staff of the STT					
	R-06-002-12-01-01-01	Number of substantiated complaints by officials and staff of the STT concerning the failure to provide the necessary working conditions and facilities, pcs.	0	0	0	0	